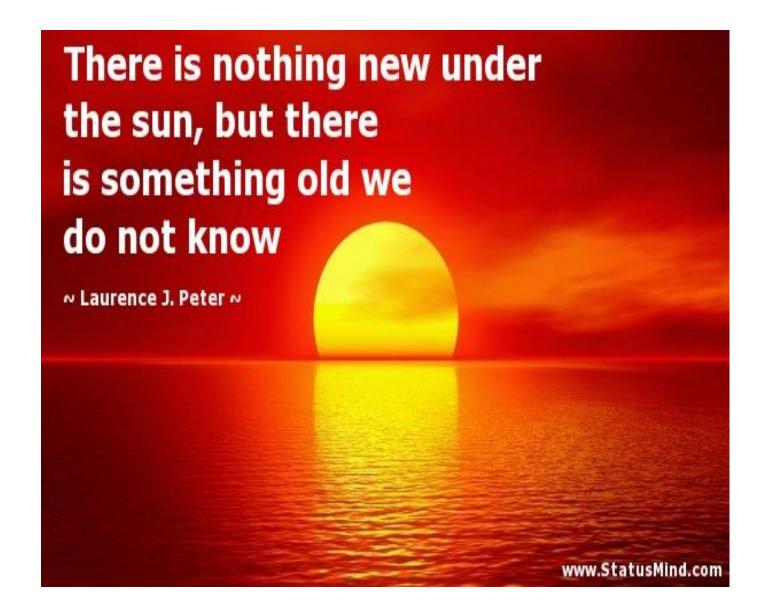
There is nothing new under the sun Avoid the panic: we can plan for new regulation and cyber-attacks

Presented on: 23rd March 2016

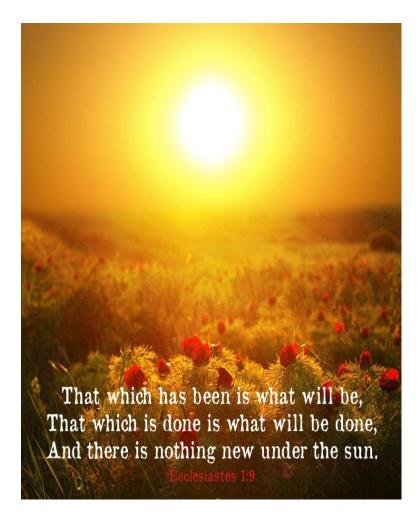
Andrea Simmons, FBCS CITP, CISM, CISSP, MA, M.Inst.ISP, Senior Member ISSA
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PhD Candidate in Information Assurance, thesis complete
Director, Institute of Information Security Professionals (IISP)
Member, BCS Security Community of Expertise







nihil sub sole novum



Read: http://www.tripwire.com/state-of-security/security-awareness/there-is-nothing-new-under-the-sun/



Small Business Reputation & The Cyber Risk

KEY POINTS

Cyber security was cited as one of their top concerns by less than a quarter of small businesses

23%

yet it is fast becoming the only way to do business:

83%

of consumers surveyed are concerned about which businesses have access to their data and

58%

said that a breach would discourage them from using a business in the future. Recently published KPMG Supply Chain research supports this;²

94%

of procurement managers say that cyber security standards are important when awarding a project to an SME supplier and

86%

would consider removing a supplier from their roster due to a breach.

UK small businesses value their reputation as one of their key assets. Yet they are hugely underestimating the likelihood of a cyber breach happening to them and its long term impact:

60%

of small businesses surveyed have experienced a cyber breach, but only

29%

of those who haven't experienced a breach cited potential reputational damage as an 'important' consideration. The impact of a cyber breach can be huge and long lasting.

89%

of the small businesses surveyed who have experienced a breach said it impacted on their reputation. Those who experienced a breach said the attack led to:

31% Brand damage

30% Loss of clients

29%

Ability to win new

Quality of service is also a risk. Those surveyed who experienced a cyber breach found it caused customer delays

26%

and impacted the business' ability to operate

93%



History matters



Sources: http://blog.oxforddictionaries.com/2015/03/cyborgs-cyberspace-csi-cyber/ and http://www.itgovernance.co.uk/blog/weekly-podcast-why-you-cant-ignore-information-security-in-2016/?utm_source=Email&utm_medium=Macro&utm_campaign=S01&utm_content=2016-01-19&kmi=andreasimmons%40tiscali.co.uk

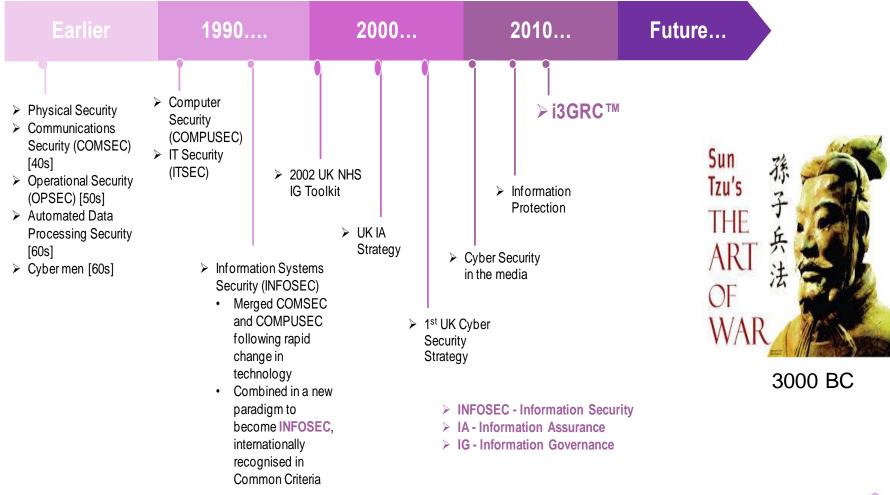
- Late 1940s cybernetics concerned with the study of communication and control systems in living beings and machines
- 1960s onwards cyber temporary or nonce words cyborg being the most memorable
- **1966 cybermen**, Dr Who
- 1972 Cyborg, novel by Martin Caidin which inspired The Six Million Dollar Man and The Bionic Woman
- 1982 cyberspace appeared coined by William Gibson in his science fiction novella Burning Chrome (guess what that must have spurred?!). Cyberspace is defined as the "notional environment within which electronic communication (esp. via the internet) occurs." [OED]
- **1990s** peak of popularity of *cyberspace* to refer broadly to the world of electronic communications (including the Internet)
- **1990s-2000s** saw the rise of e- everything, supplanting previous *cyber* formations i.e. e-commerce, not cyber-commerce. During this time, cyber took on the more negative formations-cyberwar, cyber attack, cybercrime, cyberterrorism and cyberbullying
- **2010** *Cyberwar*, Richard Clarke
- And from then on the data breaches have escalated in scale, audacity and impact...but we're becoming inured ☺
- 2015 487,731,758 leaked records, including infamously Ashley Madison and TalkTalk! 80% of companies had a security incident in 2015 [Source: www.infosecurity-magazine.com/news/80-companies-had-a-security/]

Did you see it?!





Frameworks / Timelines / Semantics





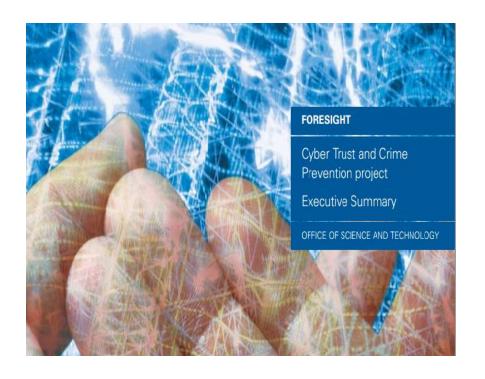
It's a journey, not a destination...wider context

- 2001 **Convention on Cybercrime** signed by the Council of Europe, more countries than the EU including Canada, Japan, the United States, and South Africa on 23 November 2001, in Budapest. As of July 2015, the non–Council of Europe states that have ratified the treaty are Australia, Canada, Dominican Republic, Japan, Mauritius, Panama, Sri Lanka, and the United States.
- 2002 January Bill Gates sent an infamous email establishing the Trustworthy Computing (TwC) initiative [TCI]
- 2007/8 Serial breaches of information / data security; multiple government reports providing advice and guidance [ACS Published book 1 on Public Sector InfoSec]
- 2009 Publication of National Cyber Security Strategy
- 2009 Publication of **Digital Britain** [ACS wrote a Chapter in a book on Resilience]
- 2009 BYOD
- 2010 Raw data now....
- 2011 the rise of the **Cloud**
- 2012 Wikileaks and 3D printing [ACS Published book 2 on Managing Security]
- 2013 Big Data and Snowden
- 2013 Network Information Security (NIS) Directive initially proposed
- 2014 TCI closed and staff redistributed ⊗
- 2014 **Hybrid** Cloud and **Smart** machines [ACS Edited book 2 for reprint in 2015]
- March 2015 creation of i3GRC™
- 2015 **WYOD**
- October 2015 Schrems sues Facebook; Safe Harbor thrown out
- December 2015 National Information Security (NIS) Directive; Global Data Protection Regulation (GDPR)



Cyber Trust and Crime Prevention





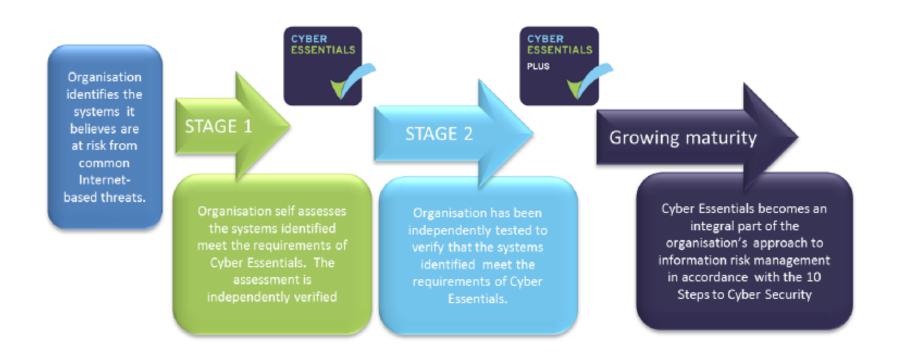
The Foresight project, carried out in 2003, on **Cyber Trust & Crime Prevention** launched its findings on 10th June 2004. http://www.bis.gov.uk/foresight/our-work/projects/published-projects/cyber-trust



Cyber Essentials – and existing basics



Cyber Essentials - Scheme Overview



Source: https://www.gov.uk/government/publications/cyber-essentials-scheme-overview

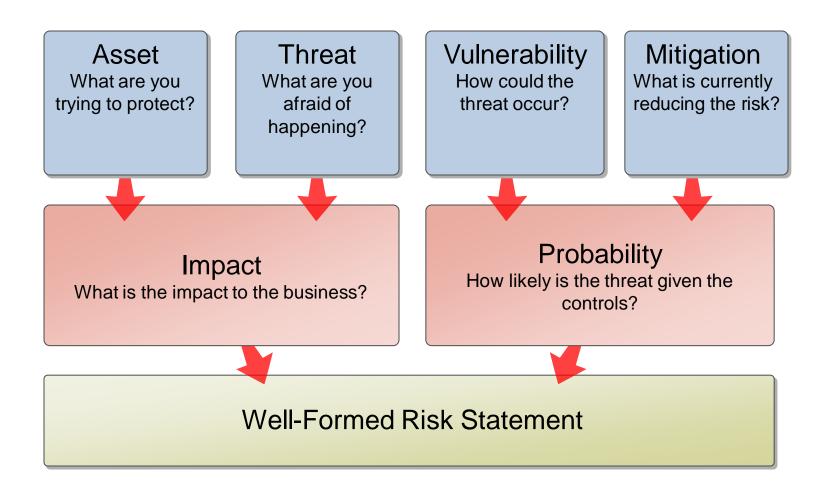


Cyber Essentials – 5 key areas

- 1. Boundary firewalls and internet gateways these are devices designed to prevent unauthorised access to or from private networks, but good setup of these devices either in hardware or software form is important for them to be fully effective.
- **2. Secure configuration** ensuring that systems are configured in the most secure way for the needs of the organisation.
- **3.** Access control Ensuring only those who should have access to systems to have access and at the appropriate level.
- **4. Malware protection** ensuring that virus and malware protection is installed and is it up to date.
- **5. Patch management** ensuring the latest supported version of applications is used and all the necessary patches supplied by the vendor been applied.

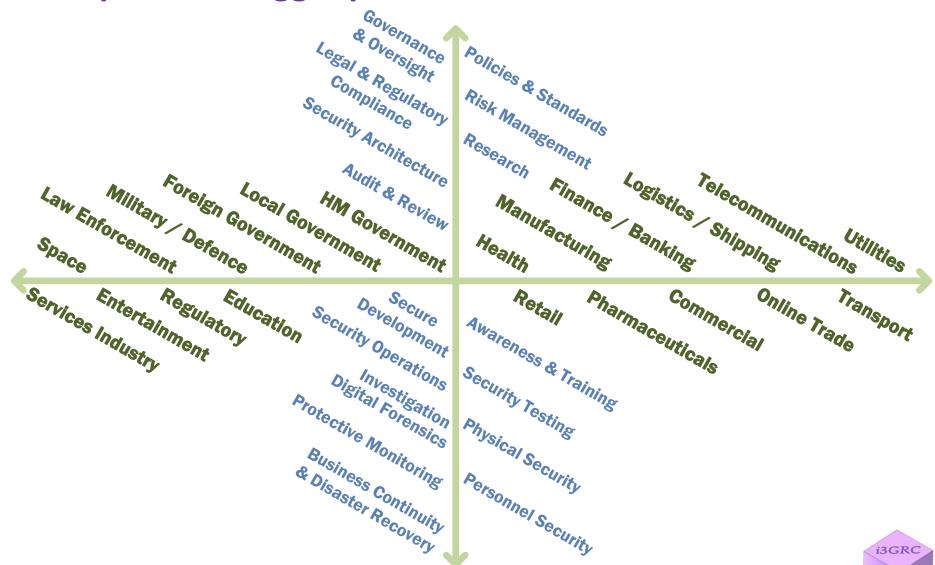


Cyber Security is only ONE element of a BIG picture





Just part of a bigger picture





Information Security Programs





Links in the Security Chain: Management, Operational, and Technical Controls

- Risk assessment
- Security planning, policies, procedures
- Configuration management and control
- Contingency planning
- Incident response planning
- Security awareness and training
- Security in acquisitions
- Physical security
- Personnel security
- Security assessments
- Certification and accreditation

- Access control mechanisms
- Identification & authentication mechanisms (Biometrics, tokens, passwords)
- ✓ Audit mechanisms
- Encryption mechanisms
- Boundary and network protection devices (Firewalls, guards, routers, gateways)
- ✓ Intrusion protection/detection systems
- Security configuration settings
- Anti-viral, anti-spyware, anti-spam software
- ✓ Smart cards

Adversaries attack the weakest link...where is yours?



Critical Security Controls

The 20 Critical Controls enable cost-effective computer and network defense, making the process measurable possible not effective computer and network defense, making the process measurable possible throughout the U.S. powerment; in the defense notational base, and in other organizations that the sum-important information and systems to protect. It is based on actual threatis. The controls were selected by a consense of the naive U.S. powerment organizations that defend against opper attacks as the control that are most critical for stopping known attacks. Only one other jecurity framework is based on these. The Strategies to definition is traveled cycles into action spublished by the Australian Defense Signals Directories —which are also presented here.

The 20 Critical Controls prioritize the less threat-related catalog of guidelines published by

This poster offers a snapshot of the purpose and main features of each of the 20 Critical Controls, shows the NSA ratings of each control based on how well it accomplishes attack mitigation, where it fits in the overall hierarchy of required controls, and the level of technical maturity that has been reach in implementing the control. The poster also maps the 20 Critical Controls to the Australian Defence Signals Directorate's Strategies to Mitigate Targeted Cyber

You'll find the up-to-date 20 Critical Controls, Version 3 document posted at:

And the Strategies to Mitigate Targeted Cyber Intrusions posted at:

UK Centre for the Protection of National Infrastructure (CPNI) is developing advice to suppo the 20 Critical Controls: www.cpni.gov.uk/advice/infosec

NSA's Attack Mitigation View Of The 20 Critical Controls

The National Security Agency categorized the 20 Critical Controls both by their attack mitigation impact and by their importance.

| , | | | _ |
|------------------------|--|---------------------|--------------------------|
| ADVERSA | ARY ACTIONS TO | ATTACK A NE | TWORK |
| Reconnaissance | GetIn | Stay In | Exploit |
| Hardware Inventory | Secure Configuration | Audit Monitoring | Security Skills & Traini |
| (CAG 1) | (CAG 3) | (CAG 14) | (CAG 9) |
| Software Inventory | Secure Configuration | Boundary Defense | Data Recovery |
| (CAG 2) | (CAG 10) | (CAG 13) | |
| Continuous Vuln Access | Application SW Security | Admin Privileges | (CAG 8) |
| (CAG 4) | (CAG 6) | (CAG 12) | |
| Networking Engineering | Wireless (CAG 7) Malware Defense (CAG 5) | Controlled Access | Data Loss Prevention |
| (CAG 19) | | (CAG 15) | (CAG 17) |
| Penetration Testing | Limit Ports/P/S | Penetration Testing | Incident Response |
| (CAG 20) | (CAG 11) | (CAG 20) | (CAG 18) |

Ranking in Importance: In order for a critical control to be a priority, it must provide a direct defense against attacks. Controls that mitigate: known attacks; a wide variety of attacks; attacks early in the compromise cycle; and the impact of a successful attack will have priority over other controls. Special consideration will be given to controls that help mitigate attacks

LOW

Proof Of Value In Automating The 20 Critical Controls

Automating the critical controls provides daily, authoritative data on the readiness of computers to withstand attack as well as prioritized action lists for system administrators to maintain high levels of security. At the same Chart 1:90% Risk Reduction In Less Than A Year time, it eliminates the massive financial waste

associated with thick audit reports that are out-of-date long before they are published.

At the US State Department, we see the first agency-wide implementation of automated security monitoring with unitary scoring giving system administrators unequivocal information on the most important security actions that need to be implemented every

In the first year the risk score for hundreds of thousands of computers across the State Department dropped by nearly 90% while those of other federal agencies hardly change at all. (Chart 1) And the risk reduction continues to today. As importantly, when a major new threat arose, the State Department was able to get 90% of it systems patched in 10 days (Chart 2) while other agencies, without automation and scoring and sysadmi ritization, got between 20% and 65% of



| | G | oogie | - Au | i Uta | mac | | |
|-----|-------------|---------|-------|---------|---------|---------|---|
| | -40 ←/#1 | points: | - | WIDS | EMAG: | - | |
| | | 1 | | | | | |
| - | / | ~ | 80 | sk scor | ing esc | alation | |
| - | / | | 6 | om 40, | | 0, 160, | |
| Pi. | Art | Aur? | No. 2 | Apr 13 | April 1 | Apr 15 | , |

| for Effective Cyber Defense | | | | | | | The Australian Government's Strategies to Mitigate Targeted Cyber Intrusions | gies, intrusions Associated NIST Special lected Publication 800-53, | |
|------------------------------|---|--|------|--|-----------------------------------|-----------------|--|--|--|
| 20 Citical Security Centrels | | | | National Security Agency Assessment of the 20 Critical Controls Attack Technical | | | Once organizations have implemented the top four miligation strategies, firstly on computers used by employees most likely to be targeted by intrusions and then for all users, additional mitigation strategies can then be selected to address system security agas to reach an acceptable level of residual trisk | | |
| | Critical Security Control Critical Security Control Description | | Tier | | Attack Mitigation Dependencies | | Ranking Description | Revision 3, Priority 1 Controls | |
| 1 | Inventory of Authorized and Unauthorized Devices | Reduce the ability of attackers to find and exploit unauthorized and unprotected systems: Use active mornisoring and configuration management to maintain an up to date inventory of devices connected to the enterprise network, including servers, workstations, laptops, and remote devices. | i | Very High | Foundational | High | | CM-8 (a, c, d, 2, 3, 4) PM-5 PM-6 | |
| 2 | Inventory of Authorized and Unauthorized Software | Identify vulnerable or malicious software to mitigate or root out stacks: Device a list of authorized software for each type of system, and deploy tools to suck software installed including type, version, and past the | 1 | Very High | Foundational | High | A Special whitelesing in largement reviews or hear and other unapproved program from unning a gip using Moses fill Schware Benezion Missian or Applicates. | CM-1 · CM-2 (2.4.5) · CM-3 CM-5 (2.7) · CM-7 (1,2) CM-8 (1,2.3.4.6) · CM-9 PM-6 · SA-6 · SA-7 | |
| 3 | Secure Configurations for Hardware & Software on Laptops, Workstations, and Servers | Prevent attackers from explaining services and settings that allow easy access through inhomous and between hilld's account integer that is useful or line on youten deployed to the enterprise, but then standard images on secure storage servers, regularly validate and update these configurations, and track-yopenn images in a configuration management system. | 1a | Very High | Capability | High | Meet department of the man for the control of the con | CM-1 - CM-2 (1, 2) CM-3 (b, c, d, e, 2, 3) CM-5 (2) - CM-6 (1, 2, 4) CM-7 (1) - SA-1 (a) SA-4 (5) - SI-7 (3) PM-6 | |
| 4 | Continuous Vulnerability Assessment and Remediation | Proactively identify and repair software vulnerabilities reported by security researchers or vendors: Regularly non-automated vulnerability scanning book against all systems and quickly remediate any vulnerabilities with critical problems fixed within 48 hours. | 1a | Very High | Capability | High | Pathogolistins is pTGF week Push Plant Miscosh Office and Jack Path or intigent witherness depths high all valverabilities. Underlying anness and applications. Pathogolisting communities policies. Path or mitigate within two days be high risk whemalities. Lies the basic separing upters version. | RA-3 (a, b, c, d) RA-5 (a, b, 1, 2, 5, 6) | |
| 5 | Mahware Defenses | Block malifoxe code from tampeling with system settings or contents, capituring weekline data, or spreading: Use automated and who and artic opposes software to continuously months and private evolutations; current, and mobile devices. Automatically update such and enables took on all machines on a failly basis Prevent memorial devices from using automat programs to access removable media. | 1a | High/ Medium | Capabilty | High/ Medium | A significant minimizing being process minimized with an approved preparative sources; is using selected from the second Africa. In which in Certain Direct information places and which you want to the earth of process profession process principally afree bading and of basings. It is desirated procession of format affects the above being a region of the certain of the first information and confidence of the certain and approved and the certain and certain and an approved and the certain and c | SC-18 SC-26 SI-3 (a, b, 1, 2, 5, 6) | |
| 6 | Application Software Security | Neutraliza vulnerabilities in web-based and other application software: Carefully test internally developed and third-party-application software for security flans, including odd or encor and malature. Deploy web application freewalls that inspect all traffic and explicitly check for errors in all user-input (including by size and data type). | 2 | High | Capability | Medium | 36. Senior application accurity cardigmation had energy a distallant, with application, customer indicately in an appenent and other data consignification. | CM-7 · RA-5 (a,1) SA-3 · SA-4 (3) · SA-8 SI-3 · SI-10 | |
| 1 | Wireless Device Control | Protect the security perimeter against unauthorized wireless access: Allow wireless devices to connect to the network only if it mustles an authorized configuration and security profile and has a documented owner and defined buckess coeff. Entern betail wireless access points are manageable using enterprise management tools. Configure scanning tools to detect wireless access points. | 2 | High | Capability | Medium | | AC-17 AC-18 (1, 2, 3, 4) SC-9 (1) • SC-24 S1-4 (14, 15) | |
| 8 | Data Recovery Capability | Minimize the damage from an attack: Implement a trustworthy plan for removing all traces of an attack. Automatically back up all information required to fully resource each system, lockuding the operating system, application software, and data. Back up all systems at least weekly, back up sensitive systems more often Regularly test the restoration process. | | Medium | Capability | Medium | | CP-9 (a, b, d, 1, 3) CP-10 (6) | |
| 9 | Security Skills Assessment and Appropriate Training to Fill Gaps | Find knowledge gaps, and fill them with exercises and training: Develop a security skills assessment program, map training against the skills required for each job, and use the results to allocate resources effectively to improve security practices. | 2 | Medium | Capability | Medium | User advicationing Internet throat unit year philating socially impressed a malls. Avoid weak group house, pumphrour more, opening a mail address, compressed SSE devices. | AT-1 • AT-2(1) AT-3(1) | |
| 11 | Secure Configurations for Network Devices such as Firewalls, Routers, and Switches | Produce electronic balos from forming at connection points with the internet, other organizations, and internal returned, regeneration, respectively. A source and with configurations against standards the each type of network doles for most that any deviations from the actualistic organizations are documented and approved and that any temporary deviations are undone when the business need ablasts. | 3 | High/ Medium | Capability/ Dependent | Medium/ Low | 13. Never agreemble and engage districts security covers to provide exists reformable individual covers such as use where doors and enterto detection. 3. Never greening on after the qualification of the control provided companies after by covering the intervincing rate of \$100 km curve and users; as in after counted with green; | AC-4(7,10,11,16) • CM-1CM-2 (1) CM-3 (2) • CM-5 (1,2,5) CM-6(4) • CM-7 (1,3) • RA-5 IA-2 (1,6) • IA-5 • IA-8 • SC-9 SC-7 (2-4,5,6,8,11,13,14,18) | |

| П | | | 35 | - 8/- | |
|---|----|----------|--------|------------|----------------------|
| ۱ | 44 | Limitati | on and | Control | of Networ |
| 1 | 11 | Ports, I | Protoc | ols, and S | of Networ ervices |

12 Controlled Use of Administrative Privileges

3 Boundary Defense xies, demilitarized zone (DNZ) perimeter networks, and other network-based tools. Filter inboun cound traffic, including through business partner networks ("extranets").

Maintenance, Monitoring, and **Analysis of Security Audit Logs**

- Controlled Access

Based on the Need to Know

16 Account Monitoring

17 Data Loss Prevention

18 Incident Response Capability

19 Secure Network Engineering 20 Penetration Tests and Red Team Exercises

actors, Disable dormant accounts and encrypt and isolate any files associated with such accounts. Us

top unauthorized transfer of sensitive data through network attacks and physical theft: Scn









CM6(a,b,d,2,3)

CM-7 (1) SC-7 (4,5,11,12)

AC-6 (2.5)

AC-17 (3) AC-19

SC-7 (1, 2, 3, 8, 10, 11, 14) + SC-1

SI-4 (c.1.4.5.11) • PM-7

AU-3 (1.2) • AU-4 • AU-5

AU-6 (a, 1, 5) • AU-8 U-9 (1, 2) • AU-12 (2) • SI-4 (6

SC-7 (6.10) + SC-9 + SC-1

SC-7 (1.13) + SC-20 + SC-21

CA-2 (1, 2) + CA-7 (1, 2)



Top 20 Controls

They were the Critical Controls before they were "for Effective Cyber Defense".... Includes a Privacy Impact Assessment template

http://www.cpni.gov. uk/advice/cyber OR https://www.cisecurit y.org/criticalcontrols/



Our reality 🕾



HOW STANDARDS PROLIFERATE: (SEE: A/C CHARGERS, CHARACTER ENCODINGS, INSTANT MESSAGING, ETC.)

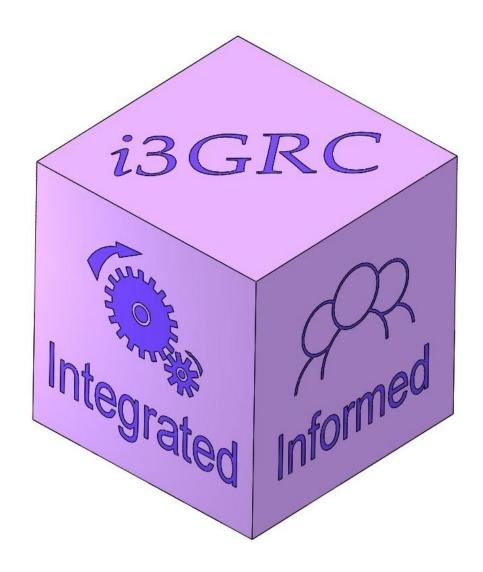
SITUATION: THERE ARE 14 COMPETING STANDARDS. 14?! RIDICULOUS!
WE NEED TO DEVELOP
ONE UNIVERSAL STANDARD
THAT COVERS EVERYONE'S
USE CASES.

YEAH!

Situation: There are 15 competing standards.



i3GRC™





Changing Landscape



HOW MANY TIMES A DAY ARE YOU HANDING OVER YOUR INFORMATION?

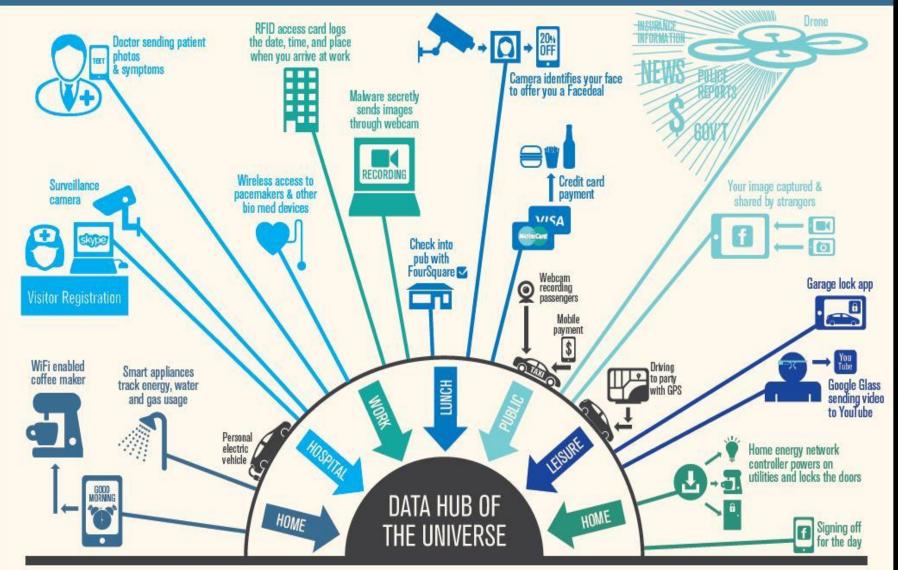
PRIVACY PROFESSOR

From the moment we wake – and turn on that WiFi-enabled "smart" coffeemaker– to the time we make our final Facebook sign off for a long, restful sleep, we are leaving a digital trail. Most of us have no idea how the data about our daily habits, our purchases – even our routes to work – is being collected or how it's being shared.

The infographic below outlines just a few of the hundreds of ways we voluntarily open our everyday lives to intelligence-gathering marketers, companies, government agencies, data bureaus and unknown others, simply by using our vast and growing array of technologies.

THE TAKE-AWAY?

Understand how much data you are sharing simply through every day use of gadgets and apps. Be aware of how that data may be revealing some pretty intimate details about you. If taken out of context, it may result in damaging assumptions. What can you do to lessen the data trail you leave behind every day?



MORNING EVENING

The landscape

- Privacy DP, data residency, data sovereignty, Safe Harbor, GDPR, PII handling, PCI
- Data Retention different requirements globally
- Legislation and Regulations sector specific HIPAA, PCI, ITAR (home paternity test and fitness tracker data not included under HIPAA yet)
- 3rd party requirements different (often competing, sometimes conflicting) contractual obligations may apply
- Network Information Security (NIS) directive
- EU-USA Transatlantic Trade and Investment Partnership (TTIP) due for ratification 2018, the same time that GDPR will become law

And yet...

- Shadow IT.... We lack data governance, we lack line of sight of our data ☺
- Deceit devices
- The double Irish pioneered by Apple Inc in the 1980s [Source: https://en.wikipedia.org/wiki/Double_Irish_arrangement]
- The most recent financial crash was ultimately born of greed and a palpable lack of ethics — see The Big Short! [Source: http://www.imdb.com/title/tt1596363/]
- Be clear there's a thread of unethical behaviour running through business much of which is not illegal

i3GR(

GPDR – initial thoughts

- Data protection "by design and by default"
- Data Controllers must take a positive approach to information security so?
 Why does Principle 7 not already mean that?
- Citizens at the heart of DP with the "right to know" (an extension of P5) and the "right to be forgotten" (an extension of P6) – neither of these are new rights
- Organizations under scrutiny for their data collection (an extension of P1,2)
 and processing activities (an extension of P3,4)
- Fines to be levied for data breaches to amount to 2% of a company's annual worldwide turnover
- Organisations should already know and understand how they process and handle data
- 93% of breaches can be attributed to mistakes made by end-users.



Safe Harbor broken and yet...



Generally Accepted Privacy Principles (GAPP)

- Principle 1: Management
- Principle 2: Notice
- Principle 3: Choice and Consent
- Principle 4: Collection
- Principle 5: Use, Retention and Disposal
- Principle 6 and 7: Access and Disclosure to Third Parties
- Principle 8: Security for Privacy
- Principle 9: Quality
- Principle 10: Monitoring and Enforcement

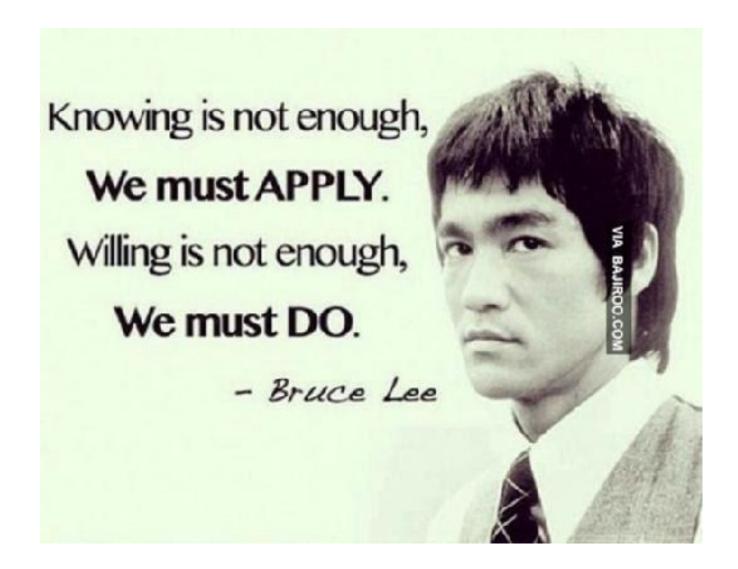
Source: American Institute of Certified Public Accountants (AICPA) and Canadian Institute of Chartered Accountants (CICA) GAPP, August 2009



Encryption expectations

| Regulation | Region | Breach Notification | Safe Harbor Exemptions | Recommendations on Encryption |
|--------------------------|--------|------------------------|---------------------------|---|
| PCI DSS | | 1 | ✓ | Encryption a "critical component" |
| GLBA | N== | 1 | 1 | Safe harbor "if encryption has been applied adequately" |
| НІРАА, НІТЕСН | N= | 1 | ✓ | Safe harbor "if encryption has been applied adequately" |
| EU Directives | | Proposed | Proposed | Encryption likely to be recommended |
| ICO Privacy Amendment | | 1 | 1 | Notification not required if there are "measures in place which render the data unintelligible." |
| Privacy Amendment | ** | 1 | Not specified | Not specified but you should to "take adequate measures to prevent the unlawful disclosure" |
| US State Privacy Laws | | ✓ | Generally Yes | Typical breach definitions: - Personal Information: "data that is not encrypted" - Breach: "access to unencrypted data" |







Follow the money

- Google moved from Ireland to Germany where DP law is tighter in order to be protected from the US government requesting access to the data – this sounds good but....
- Think global <u>All your stuff is readable by Uncle Sam. Worldwide</u> Microsoft has sued the US government, challenging its right to access European data in its Dublin data centre. The US government can do so because *it recognises no territorial limits to US power in its laws: everywhere in the world is the United States*.
- Ownership of plcs, data location, data sovereignty
- What % of global companies is % of EU companies?
- How many SMEs are reliant on global companies?
 - Microsoft (Windows, Office 360 etc)
 - Google (gmail, maps, calendar etc)
 - Amazon (cloud services) new entrant
 - Salesforce (CRM etc)

2015 HfS Global IT Services Top 10

| Rank 2014 | Service Provider | Est IT Services Revenue 2014 (\$Bn) | Market Share (%) |
|-----------|------------------|-------------------------------------|------------------|
| 1 | LIBM | 52.5 | 8,19 |
| 7 | 2 HP | 27.6 | 4.39 |
| 3 | 3 Accenture | 26.6 | 4.19 |
| 4 | 1 Fujitsu | 25.4 | 3.99 |
| 5 | SAP | 16.4 | 2.59 |
| (| 6 Oracle | 13.8 | 2.19 |
| 7 | 7 CapGemini | 13.4 | 2.19 |
| 8 | 3 TCS | 12.2 | 1.99 |
| 9 | NTT Data | 12.0 | 1.99 |
| 10 | CSC | 11.8 | 1.89 |
| | Top 10 | 211.8 | 32.89 |
| 14 | 1 Cognizant | 8.9 | 1.49 |
| 16 | 5 Infosys | 7.3 | 1.19 |
| 20 |) Wipro | 5.3 | 0.89 |
| | | | |
| 24 | 1 HCL | 4.4 | 0.79 |
| | Total Market | 644.8 | 1.00.09 |

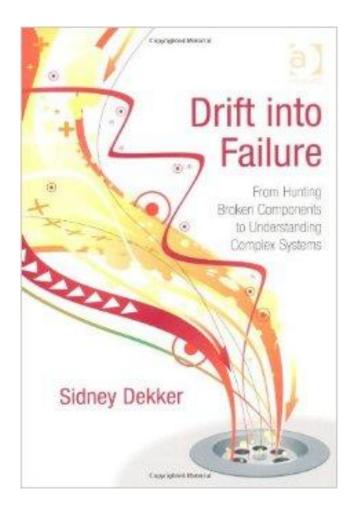
Source: HfS Research 2015. Estimated from services provider financials. Revenues fitted to nearest calendar year (2014). Since the last time we published a top 10 list for IT services, we made some adjustments to criteria for revenue inclusion, classifying some IT service revenue as business services.

This mainly impacted NTT Data and Fujitsu.

Conclusions



Normalizing the deviance





Turn the problem...

- Cyber Security
- Skills crisis
- Volumes of data
- Lack of security intelligence
- Right to be forgotten (RTBF)
- Data sovereignty
- GDPR understanding
- Inattentional blindness when we focus on one thing, we miss another

Source: Pink Bat Thinking http://play.simpletruths.com/movie/pink-bat/?cm_mmc=CheetahMail-_MO--10.10.11- -TPODmovie&utm source=CheetahMail&utm campaign=TPODmovie



...into a solution

- Frameworks are available they need to be properly utilised
- Actionable Intelligence need to "mine" your log data to work out what's going on
- Technology is not always the solution! (It's usually the problem!)
- Unseen solutions can be created with ease

Wherever security is perceived to be the enemy of productivity, an organization will be at risk of a data breach.

[Source: Tony Pepper, CEO, Egress Software Technologies – Awareness of GDPR is not Enough – Action is Needed, p.22, infosecurity, Q4 2015, Volume 12, Issue 4]

Source: Pink Bat Thinking http://play.simpletruths.com/movie/pink-bat/?cm_mmc=CheetahMail-_MO--10.10.11--TPODmovie&utm_source=CheetahMail&utm_campaign=TPODmovie







Over to you!





Thank you

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i3GRC™/ SPS - Who are we?

- 17 years experience in compliance, audit, security risk management, security lifecycle management, information assurance, information governance, data protection and freedom of information
- Training customers and Consulting customers
- Accreditations and memberships of various bodies including ISC2, ISSA, ISACA, BCS, IISP, IRMS, BCI
- Trademarked framework i3GRC ™ (integrated and informed information governance risk and compliance)
- Process and Compliance Capability ISO27001, PCI, GRC, DPA, SAS 70, HIPAA, ISAE 3402
- **Industry coverage** public and private sector industry and technology agnostic! Everyone has *some* information that needs protection.









Speaker profile

Andrea Simmons FBCS CITP CISM CISSP MA M.Inst.ISP

Andrea brings more than 17 years direct information security, assurance and governance experience, helping clients establish appropriate controls and achieving and maintaining security certifications. Andrea's most recent role as *Chief Information Security Officer* for *HP Enterprise Security* was one of worldwide influence addressing Security Policy and Risk Governance seeking to support and evidence the delivery of organisational assurance across a wide portfolio of clients and services. Her work has included development of a patentable enterprise governance, risk & compliance (eGRC) approach to addressing business information governance needs. Andrea has returned to independent consultancy to take forward i3GRC™.



- Chapter in Trim, P.R.J. and Caravelli, J. (2009) Strategizing Resilience and Reducing Vulnerability, New York: Nova Science Publishers, Inc. ISBN 13: 978-1-60741-693-7
- Author of Achieving Best Practice in Public Sector Information Security, Ark Group Publishing, ISBN 978-1-906355-39-5, published December 2008
- Author of Once more unto the Breach Managing Information Security in an Uncertain World, ISBN: 9781849283885, first published Spring 2012, updated and revised December 2014 http://www.itgovernance.co.uk/products/3901
- Fellow of the BCS, Chartered Institute for IT http://www.bcs.org/blogs/security and member of the Security
 Community of Expertise
- Management Committee Member of the Information Assurance Advisory Council, http://www.iaac.org.uk/
- Director of the Institute of Information Security Professionals, https://www.iisp.org/imis15/
- Senior Member of the ISSA, http://www.issa.org/
- ISACA member, http://www.isaca.org/
- Volunteer delivering Safe and Secure Online programs to UK schools for ISC2, https://www.isc2.org/



